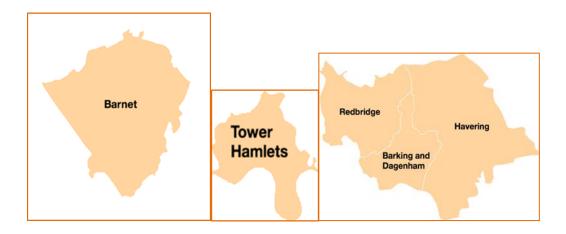




Allied Health Services Support Worker Policy Landscape Annex







Allied Health Services Support Worker Policy Landscape funded by Health Education England North Central and East London.

This annex is comprised of information that supplements the main report and provides background evidence for some of the assertions made. The contents are numbered and included in the order that they are first referenced in the study report.

Contents

A1 - HEENCEL AHP workforce	4
A2 - SWAP briefing paper	6
A3 - SWAP proforma	7
A4 - Department/ team the respondent works in by CEPN	8
A5 - Focus Group briefing paper	9
A6 - SWAP Focus Groups- Allied Health Support Worker attendees by Cl by role/job title	
A7- Workshop briefing paper	
A8 - AHP Workshop presentation	14
A9 – Professional profile of those who attended the workshops	15
A10 - Project findings workshop	16
A11 - Project findings workshop agenda	17
A12 - Departments survey respondents work in	18
A13 - Tasks undertaken by AHSWs	19
A14 - Examples of clinical activities undertaken by therapy support	20
workersA15 - Support Worker titles	
A16 - Range of job titles used by AHSWs	
A17 - Examples of degrees held by support workers	
A18 - Examples of courses attended support workers	24
A19 - Examples of education and training that would help the support	25

A1 - HEENCEL AHP workforce

Sum of Contracted WTE	Bond Croup	Total
Job Area	Band Group	Total
Art, Music, Drama Therapists	Band 5 - 9	46.39
Dietetics	Band 2 - 4	37.78
	Band 5 - 9	329.25
Occupational Therapy	Band 2 - 4	179.84
	Band 5 - 9	897.77
Orthopists	Band 2 - 4	5.39
	Band 5 - 9	48.22
Physiotherapy	Band 2 - 4	200.60
	Band 5 - 9	1,235.32
Podiatry	Band 2 - 4	19.58
	Band 5 - 9	116.64
Radiography - Diagnostic	Band 2 - 4	18.80
	Band 5 - 9	967.21
Radiography - Therapeutic	Band 5 - 9	171.29
Speech and Language Therapy	Band 2 - 4	49.73
	Band 5 - 9	643.04
Grand Total		4,966.85

Sum of Contracted WTE		
Band Group	Total	
Band 2 - 4	511.72	
Band 5 - 9	4,485.13	
Grand Total	4,996.85	

LAS Pan-London	-	
Sum of Contracted WTE		
Job Area	Band Group	Total
	Band	
Paramedic	5 - 9	1,916.37
	Band	
Technician	2 - 4	924.97
	Band	
	5 - 9	422.33
Grand Total		3,263.667

A2 - SWAP briefing paper











Allied Health Services Support Worker Policy Landscape The SWAP project Briefing Paper

Health Education England North Central and East London (HEENCEL) has funded the Allied Health Enterprise Development Centre (AHEDC) to undertake a 12-month project (May 2015-April 2016) to develop a greater understanding of the way in which allied health services, based in North Central and East London, currently employ and deploy support workers.

There are a number of features to this project:

- Raising the awareness of the local Allied Health Professionals (AHPs) with regards to current support worker policy landscape.
- Mapping of the current support worker roles in services delivered by AHPs
- Identification of potential new roles for support workers and apprenticeships in these services
- Collating information about the current education, training and development opportunities for this workforce.

This project will be carried out in three HEENCEL Community Education Provider Network (CEPN) locations: one in North Central London (Barnet); one in South Central London (Tower Hamlets) and the other in North East (Barking and Dagenham, Havering and Redbridge).

The approach to collecting this information may differ per site but will include the following:

- Face to face discussion with AHP Leads and Education Leads
- Survey/questionnaire
- Workshops with team leaders/senior AHPs
- Focus groups with representative sample of existing support workers.

The project steering group is chaired by Gary Dakin, AHP Lead HEENCEL.

The project is being undertaken by

Professor Mary Lovegrove OBE marylovegrove@alliedhealthsolutions.co.uk mob: 07715 620 020

June Davis junedavis@alliedhealthsolutions.co.uk mob 07719 302 382

A3 - SWAP proforma

N	ame	of	the	Trust:
---	-----	----	-----	---------------

Person providing this information:

Title e.g Rehabilitation Assistant or Imaging Support worker	Band the support workers are employed on	Number of WTE staff employed in this post	Line manager- name and profession	Site(s) the support workers work on

A4 - Department/ team the respondent works in by CEPN

CEPN	Clinical Department	Number of respondents
Barking and Dagenham,	Diagnostic Imaging	9
Havering and Redbridge	Dietetics	1
(42)	Integrated Care	1
` '	Occupational Therapy	4
	Radiotherapy	1
	Rehabilitation	12
	Speech and Language Therapy	2
	Stroke Rehabilitation	1
	Therapy	11
Barnet (40)	Accelerated discharge Team	3
	Diagnostic Imaging	4
	Community Rehabilitation	4
	Community Respiratory Service	2
	Occupational Therapy	5
	Physiotherapy	4
	Podiatry	3
	Speech and Language Therapy	1
	Support and activities team	2
	Therapy	12
Tower Hamlets (53)	Diagnostic Imaging	13
	Dietetics	4
	Occupational Therapy	1
	Physiotherapy	2
	Rehabilitation	28
	Therapy	5
NHS (8)	Diagnostic Imaging	3
	Radiotherapy	1
	Therapy	4
Total number o	f respondents	143

A5 - Focus Group briefing paper

The SWAP project

Support Worker Focus Groups Briefing and Questions

Health Education North Central East London (HENCEL) has funded the Allied Health Enterprise Development Centre (AHEDC) to undertake a 12-month project (May 2015-April 2016) to develop a greater understanding of the way in which allied health services, based in North Central and East London, currently employ and deploy support workers.

There are a number of activities within this project, one of which is the important opportunity to meet with the support workers and to collate information about the current education, training and development opportunities for this important workforce.

If acceptable to those attending a focus group, the conversation will be recorded however all quotes will remain anonymous in the transcripts developed from the focus groups.

Each focus group will be no more than 1.5 hours in length.

Focus group background questions

- 1. Please give your job title and agenda for change band.
- 2. How long have you been in this role and what hours do you work?
- 3. What are your routine roles and responsibilities?
- 4. Do you get asked to undertake additional duties? If so please explain
- 5. What, if any, formal and/or informal education, training and continuing personal and professional development have you undertaken in your current role?
- 6. What, if any, supervision and/or mentorship do you receive in your role? And who do you receive this from?
- 7. Describe the skills and knowledge you have developed in your role?
- 8. Have you identified any gaps in your skills and knowledge that would help you to undertake your role? If so, what areas would you like development in?
- 9. What career opportunities do you think you have in your current role?

How would you describe your role to a friend or a person from another profession?

A6 - SWAP Focus Groups- Allied Health Support Worker attendees by CEPN by role/job title

CEPN	Main role/title		Number
Barking and Dagenham,	Dietetic Assistant	Community Paediatric community	2
Havering and	Foot Care Assistant	Community	1
Redbridge (27)	Generic Therapy	Rapid Response Team	2
	Assistant	Ward	4
	Healthcare Assistant	Acute setting	1
	Occupational Therapy Assistant	Acute setting	2
	Occupational Therapy	Community Child	1
	Support Worker	Development	
	Occupational Therapy Technician	Elective Orthopaedics	1
	Physiotherapy Assistant	Stroke unit	1
	Podiatry Assistant	Community	2
	Rehabilitation Assistant	Acute setting (x2)	7
		Community	
		Medical ward	
		Neurosciences	
		Outpatient department	
		Stroke ward	
	Speech and Language Therapy Assistant	Community	1
	Support Time Recovery	Community Access and	2
	Worker	Assessment Team	
		Community	
	Support Worker	Community Recovery Team	2
		Maternity and Gynae	
		ultrasound	
	Trainee Assistant Practition	oner in Radiotherapy	1
	Ultrasound Helper	Acute setting	1
Barnet (43)	Assistant Practitioner	Diagnostic Imaging	3
		Diagnostic Imaging	
		Community Respiratory	
		Team	
	Deputy Team Lead of the	Accelerated Discharge Team	1
	Dietetic Assistant and Spe assistant	ech and Language Therapy	1
	Generic Therapy Support	Accelerated discharge	2
	Worker	Acute setting	-

	Occupational Therapy Technical Instructor	Acute setting	1
	Level 2		
	Physiotherapy Assistant	Medical Team	1
	Radiography Assistant		1
	Rehabilitation Assistant	Community Neuro	2
		Elderly Care	
	Support and Activity Work	er in Mental Health	1
	Technical Instructor	Intermediate Care	4
		Community Stroke Care	
		Stroke Rehabilitation	
		Physiotherapy Community	
	Therapy Assistant	Dietetics and Speech and	12
	,	Language Therapy	
		Fractured Neck of Femur	
		Hand Therapy and Plastic	
		Surgery	
		Liver Transplant ward	
		MSK Inpatients and	
		Outpatients	
		MSK Outpatients	
		MSK Outpatients	
		Oncology	
		Physiotherapy and Dietetics	
		Private Patients	
		Private Patients	
		Reablement	
	Therapy Support Worker	Accelerated Discharge Team	14
	Therapy Support Worker	Community Core	14
		Rehabilitation	
		Core rehabilitation	
		Core Rehabilitation	
		Core rehabilitation	
		Orthopaedic ward	
		Core rehabilitation	
		Core rehabilitation	
		Core rehabilitation	
		Inpatient Mental Health	
		Neuro Team and dietetic	
		services on medical and	
		surgical wards	
		Neurotherapy	
		Rapid response	
		Surgical and Respiratory	
		Team	
Tower Hamlets (20)	Advanced Pohah Sunner	Acute settings	2
Tower Hamlets (29)	Advanced Rehab Support Worker	Acute settings	۷
		Orthopaedics	
	Assistant Practitioner in Im		1
	Dietetic Support Worker	Community	1

Imaging Assistant		3
Occupational Therapy Assistant	Trauma and Orthopaedics	1
Rehabilitation Support	Acute setting	13
Worker	Cardiac wards	
	Community stroke and early supported discharge	
	Core services	
	Older People's Services	
	Older People's Services	
	Older People's Services	
	Older People's Services	
	Oncology	
	Orthopaedics	
	Respiratory care	
	Surgical wards	
	Surgical wards	
Renal Dietetic Technical In	structor	1
Support Worker in Occupational Therapy and Physiotherapy	Acute setting	1
Therapy Assistant	Community	1
Therapy Support Worker	Community	4
	Core services	
	Respiratory Physiotherapy	
	Respiratory Physiotherapy	
Ultrasound Imaging Assista	ant	1

A7- Workshop briefing paper

Workshops for Allied Health Professionals who work with support workers in allied health services

Briefing paper

Background

Health Education North Central and East London (HENCEL) has commissioned a project about Allied Health Support Workers. This project is being undertaken in three HENCEL CEPNs (Community Education Provider Networks): Barking and Dagenham, Havering and Redbridge; Barnet and Tower Hamlets.

The scope of this work is the support workers who are employed in services delivered by the 12 Allied Health Professionals (AHPs): Art Therapists, Drama Therapists, Dietitians, Music Therapists, Occupational Therapists, Orthoptists, Paramedics, Physiotherapists, Podiatrists, Prosthetists and Orthotists, Radiographers (Diagnostic and Therapeutic) and Speech and Language Therapists.

One aspect of this work is to raise the awareness and engagement of qualified staff working in Allied Health services with the new support worker policy landscape^{1,2}. The workshops will also enable attendees to:

- Identify service needs in terms of role boundaries, career opportunities, new roles and training with regards to support workers across Allied Health services.
- Influence recommendations for the project report to HENCEL in May 2016.

The workshops will be an opportunity to:

- Consider the implications and opportunities for Allied Health services with regards to support workers
- Identify current support worker roles in services, education, training and continuing personal and professional development undertaken by support workers in Allied Health services and what the career opportunities are for support workers in Allied Health services.
- Identify the opportunities for new roles for support workers in Allied Health services.

The workshops will be delivered by Professor Mary Lovegrove OBE, Director Allied Health Solutions.

¹https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/236212/Cavendish_Review.ndf

² http://www.nhsemployers.org/your-workforce/plan/education-and-training/care-certificate

A8 - AHP Workshop presentation





SWAP

Support Workers Allied Health Project

Professor Mary Lovegrove OBE



Background

Project aim:

To develop a greater understanding of the way in which allied health services, based in North Central and East London, currently employ and deploy support workers.

Project activities:

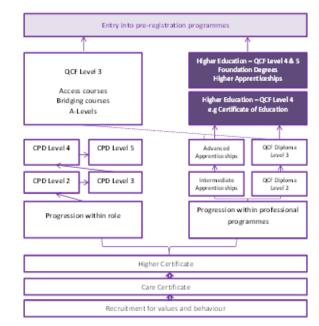
- Raising the awareness of the local AHPs with regards to current support worker policy landscape (workshops).
- Mapping of the current support worker roles in services delivered by AHPs (discussion with managers, workshops and survey).
- Identification of potential new roles for support workers and apprenticeships in these services (discussion with managers, workshops)
- Collating information about the current education, training and development for this workforce (discussion with managers, workshops, survey)



Location

3 HENCEL CEPNs:

- 1. Barnet
- 2. Tower Hamlets
- 3. Barking and Dagenham, Havering and Redbridge





Care Certificate Standards

- 1. Understanding your role
- 2. Your Personal Development
- 3. Duty of Care
- 4. Equality and Diversity
- 5. Work in a Person Centred Way
- 6. Communication
- 7. Privacy and Dignity

- 8. Fluids and Nutrition
- Awareness of mental health, dementia and learning disabilities
- 10. Safeguarding Adults
- 11. Safeguarding Children
- 12. Basic Life Support
- 13. Health and Safety
- 14. Handling Information
- 15. Infection Prevention and Control



A9 – Professional profile of those who attended the workshops

CEPN	Main role/title	Number
Barking and Dagenham, Havering and Redbridge	Dietitian	1
	Occupational Therapist	9
	Physiotherapist	4
	Podiatrist	1
	Radiographer	4
	Speech and Language Therapy	1
Barnet	Generic Therapist	2
	Occupational Therapist	6
	Physiotherapist	10
	Radiographer	2
	Rehabilitation Lead	2
	Speech and Language Therapist	1
Tower Hamlets	Dietitian	3
	Generic Therapist	1
	Occupational Therapist	4
	Physiotherapist	7
	Radiographer	8
		1

A10 - Project findings workshop





Allied Health Services Support Worker Policy Landscape Project (SWAP)

Project findings workshop

Monday 16 May 13:30 -16:00 Chancellors Hall, Senate House Malet Street London WC1E 7HU Lunch will be provided at 12.30pm

Background to the workshop

Health Education England commissioned Allied Health Solutions to undertake a Community Education Provider Network (CEPN) project across Barnet, Tower Hamlets and Barking, Havering and Redbridge.

The project's aim was to develop a greater understanding of the way in which allied health services employ and deploy support workers, capturing the education and training they receive.

This workshop will enable AHPs from these CEPNs and other key stakeholders to discuss the findings to inform the final report.

Attendance at this workshop is by invitation only.

Please confirm your attendance by 29 April 2016 to noshin.khaja@ncel.hee.nhs.uk

Developing people for health and healthcare www.hee.nhs.uk

Workshop outcomes:

- A further understanding of the contribution that Allied Health Support Workers (AHSWs) make to patient care.
- The education and training needs of this workforce
- Identification of potential new roles for this workforce



A11 - Project findings workshop agenda

Allied Health Services Support Worker Policy Landscape Project (SWAP) – Findings Event Monday 16th May 2016 12:30 – 16:00 Senate House – Chancellors Hall

Lunch will be provided at 12:30

No.	Agenda	Time	Speaker		
1.	Welcome and introduction from HEE NCEL	13:30	Sanjiv Ahluwalia Post Graduate Dean HEE NCEL		
2.	HEE Professional Lead View	13:35	Gary Dakin		
3.	Project Approach and Findings	13:45	Mary Lovegrove		
	Coffee break 15mins				
4	Group session-Shift and Share: Table discussion based on SWAP findings to inform the final report	14:25	All		
5	Feedback from tables	15:20	Table leads		
6	Networking	15:30			

A12 - Departments survey respondents work in

Department		Number of respondents
Therapy department (OT	Therapies	30
and PT) cluster	Integrated Therapies	14
	Therapies Older Peoples services	3
	Occupational Therapy	6
	Physiotherapy	7
	Physiotherapy and Occupational Therapy	4
	Speech and Language Therapy	3
	Oncology Therapy	2
	Cardiothoracic Therapy	1
	Respiratory Therapy	6
	Rehabilitation	13
	Sub-Total	89
Diagnostic Imaging cluster	Ultrasound	10
	Imaging	12
	Mammography	3
	СТ	2
	MRI	1
	Nuclear Medicine	1
	Sub-Total	29
Dietetics		5
Podiatry		3
Orthopaedics		2
Radiotherapy		2
Clinical Support Services		4
Other departments	District Nursing	1
	Neurosurgery and Neurology	1
	Vascular	1
	AAU/HCOE	1
	Health care of the elderly and AAU	1
	torvat	1
	Falls Clinic	1
	Parkinson Unit	1
	Crisis and Emergency	1
	Total	143

A13 - Tasks undertaken by AHSWs

Task theme	Number of times theme referenced	Examples
Clinical Assessment	34	Initial assessment
		Functional assessment
		Assisting with OT assessments e.g
		ADL/cognition
		Stair assessment
Administration	34	Administrative duties
Ordering equipment	28	Equipment stock for the department
		Equipment for the patient to use at home
Other continue and valeted to also	2.4	Ordering and fitting of equipment
Other equipment related tasks	24	Auditing equipment
		Assembling equipment
		Prescribing equipment
B		Demonstrating equipment
Patient rehabilitation	22	Stroke rehabilitation
		Elective rehabilitation
		Group rehabilitation
		Home rehabilitation
Assisting patient to be	19	Home visits
independent		Home self-management
		programmes
		Home enteral feeding
Stock management	18	Stock taking
		Stock replenishment
Patient exercises	17	Patient exercise programmes
		Bed and chair exercises
		Exercises in patients home
		Balance exercises
Booking appointments	10	
Reception duties	9	Booking patients in for an
		appointment
		Telephone calls receiving/making
Discharge planning	8	
Record keeping	8	Electronic records
		Department statistics
Initial patient interviews	6	
Write up patient notes	5	
Chaperone	5	
Patient preparation	2	
Patient treatment plans	2	Carry out plans
		Complete plans

A14 - Examples of clinical activities undertaken by therapy support workers

Service	Clinical activities
Assertive Outreach Team	Day to day activities: Taking people shopping, helping
	with housework
	Help with accessing clubs, gyms
	Run exercise classes
	Support leisure activities such as cinema and
	bowling.
Community Mental Health and Support	Exposure health (encouraging people to get out and
Time Recovery	about)
	Run groups- bi-polar groups/ psychosocial groups
Community therapy	Assist with assessments
	Exercise programmes
Dietetics	Weight management adult sessions
Inpatient therapy-elderly care	Exercise programmes
Physiotherapy cardiac rehabilitation	Assist with stair assessment
Physiotherapy neuro	Interventions as prescribed by therapist
	Balance assessments as prescribed by therapist
	Kitchen assessment as prescribed by therapist
	Joint assessments with therapist
Physiotherapy orthopaedic	Undertake and sign off stair assessments
Podiatry	Annual assessments
	Assist with nail surgery
Rehabilitation inpatient	Home assessments
Rapid response	Initial assessment
	Functional assessment with a qualified therapist
	Wash and dress assessments
	Kitchen assessments
	Hand therapy

A15 - Support Worker titles

Title	Number of respondents	
Rehabilitation Support Worker	26	
Rehabilitation Assistant	17	
Imaging Assistant	11	
Therapy Support Worker	10	
Generic Therapy Assistant	8	
Technical Instructor	7	
Support Worker	5	
Therapy assistant	5	
Advanced Rehabilitation Support Worker	4	
Physiotherapy Assistant	3	
Podiatry Assistant	3	
Assistant practitioner	3	
Dietetic Support Worker	3	
ultrasound helper	2	
Occupational Therapy Assistant	2	
Occupational technical Instructor level 2	2	
Respiratory Assistant Practitioner	2	
Technical therapy instructor	1	
Specialist Physiotherapy Assistant	1	
Physio Technician	2	
Dietetic Technical Instructor	1	
Sonographers Assistant	1	
ultrasound support worker	1	
Occupational Therapy Technician	1	
Clinical Support Worker	1	
Radiology Assistant	1	
Radiography Assistant	1	
Radiology Support worker	1	
Radiographic Departmental Assistant/clerical	1	
Stroke rehabilitation assistant	1	
Speech & Language Therapy Assistant	3	
Team Lead, Accelerated Discharge Team	1	
Deputy Team Lead - Accelerated Discharge Team	1	
Support Worker Accelerated Discharge Team	1	
Integrated Care Assistant	1	
Assessment & Enablement Officer	1	
Community Support Worker (Occupational Therapist)	1	
AMHW	1	
Support and Activity Worker	1	
Trainee Assistant Practitioner	2	
Aortic Aneurysm Screening Technician	1	
Activities co-ordinator	1	
Dietetic Assistant	1	

A16 – Range of job titles used by AHSWs

Main role/title as stated by focus group attendee	Number
Advanced Rehab Support Worker	2
Assistant Practitioner	4
Deputy Team Lead of the Accelerated Discharge Team	1
Dietetic Assistant/Dietetic Support Worker	3
Dietetic Assistant and Speech and Language Therapy assistant	1
Foot Care Assistant	1
Healthcare Assistant	1
Imaging Assistant	3
Occupational Therapy Assistant/Support Worker	4
Occupational Therapy Technician/Technical Instructor	2
Physiotherapy Assistant	2
Podiatry Assistant	2
Radiography Assistant	1
Rehabilitation Assistant	8
Rehabilitation Support Worker	14
Renal Dietetic Technical Instructor	1
Speech and Language Therapy Assistant	1
Support and Activity Worker in Mental Health	1
Support Time Recovery Worker	2
Support Worker	3
Technical Instructor	4
Trainee Assistant Practitioner in Radiotherapy	1
Therapy Assistant	15
Therapy Support Worker	20
Ultrasound Assistant/Helper	2
Total	99

A17 - Examples of degrees held by support workers

Title of award	Number of respondents
BSc(Hons) Psychology	6
BSc (Hons) Sport and Exercise Rehabilitation	5
BSc Sports Therapy	1
BSc in Physical Therapy	1
BSc (Hons) Occupational therapy	1
BSc (Hons)Diagnostic Radiography	1
BA(Hons) in Performing Arts (Dance)	2
BSc(Hons) Human Nutrition	2
BSc Clinical sciences	1
BSc(Hons) Biological sciences	1
BA Social Sciences	1
BSc (Hons) Health Promotion	1
BA(Hons) Psychosocial studies	1
BA Sports Management	1
BA (hons) English Literature and Media Studies	1
BSc(Hons) Computer Games	1
BA Languages	2
Master in Public Administration Poland	1
Ba Hons Social and welfare studies	1
BA ED	1
FdSc Rehabilitation therapies	1
Currently studying for a BSc in Physiotherapy	1

A18 - Examples of courses attended support workers

	Course	Number of respondents
Trusted Assessor (2 day)		5
Dementia Training		4
Dysphagia		1
Bobath for Healthcare Assista	nts	2
Smoking Cessation		2
Training stopped		1
Hydrotherapy		1
Clinical Audit		1
In service training for qualifie	d staff	17
exercise in practice course un	iversity of Hertfordshire	1
Leadership and management	in health and social care.	
Walking aids		2
falls and balance (gait analysis	5)	2
Stroke course		6
Communication and cognition		4
Food safety		2
Medical Terminology		2
Counselling		3
Prevention and Management	of violence	2
Care -	NVQ	3
	Fundamentals of care	2
	Care Certificate	2
	Foot care	1
	Breast care	1
Record keeping/business and admin		2
Disability Hate Crime		1
Anatomy and Pathology		3
Fitness instructor		1
Participation in Rehab		3
Diploma/foundation degree		3
Cannulation and catheterisation		2

A19 - Examples of education and training that would help the support workers

Education	and Training that will help with job	Number of respondents
None		6
Not sure		3
Degree	Complete Honours	1
S	Foundation Degree (one in	3
	employment law)	
	BSc Radiography	3
	Physiotherapy	6
	Occupational Therapy	2
	Management of diabetes	1
	Nursing	2
	Professional training	2
	Social Work	1
Courses	Occupational Therapy	4
	Sonography	1
	Scanning, interpreting images	1
	Physiotherapy	3
	Nursing	4
	Upper Limb	1
	Anatomy/pathology	4
	Writing in patients notes	1
	Imaging	2
	Dementia	3
	Therapy Assistants specific course	5
	Cognitive Impairment	2
	Rehab techniques	2
	Orthopaedic	2
	Cannulate	1
	End of Life	1
	Exercise programs/ mobilising	3
	patients	
	Care of the elderly	1
	Psychological support	1
More Mandatory	Training	2
Something to pro	gress my role	2
Medical Terminology course		2
NVQ /Diplomas for therapy assistants		4
More opportunity to discuss with senior AHPs		3
Any training woul	d be good	3
Satisfied with the	level of training	3

Contact Us

Director Director

June Davis 07719 302382 Junedavis@alliedhealthsolutions.co.uk Professor Mary Lovegrove OBE 07715620020 Marylovegrove@alliedhealthsolutions.co.uk

